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Managing Global Supply
 Chain Risk in an Era of
 Uncertainty

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A purpose-led organization

For more than 120 years BSI has benefitted the world in a profoundly unique way.

Incorporated by Royal Charter, we reinvest our profits to foster progress and increase trust between consumers, governments and organizations.

We help organizations achieve their goals and grow sustainably, while balancing the need for profit with the needs of the planet and its people.

Ultimately, we help business and society thrive together in an increasingly digital and more sustainable world.





With a global presence

BSI has a presence on every continent, with 87 offices in 31 countries housing more than 5,518 colleagues

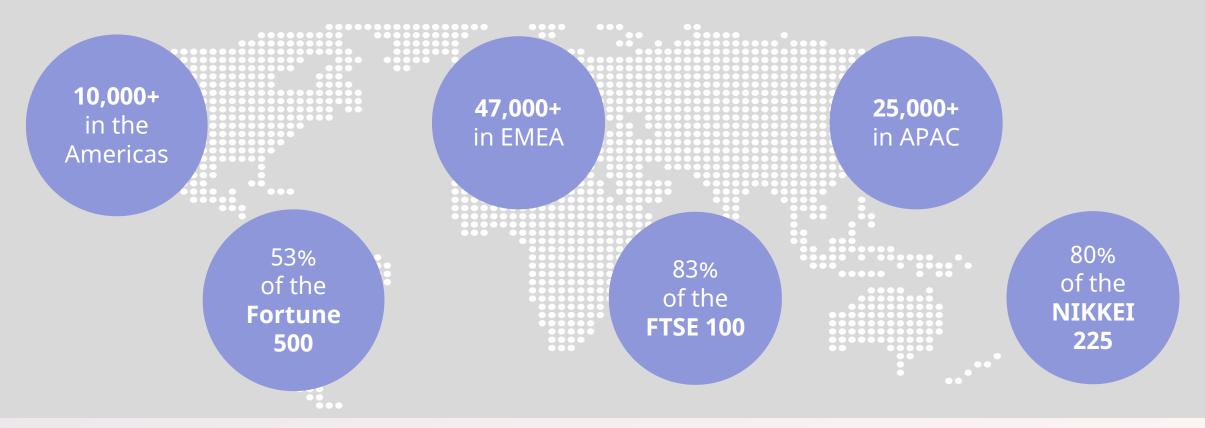
Our 84,000 clients in 193 countries range from globally recognized brands to small, local businesses





Imparting our expertise worldwide

BSI is an integrated global enterprise, serving stakeholders and clients, from globally recognized brands to small local companies





Major Supply Chain Trends – 2021 Onwards

Increasing geopolitical tension shaping global supply chains

Changing manufacturing footprints

Change to retail and distribution models – closer to customer

Cybersecurity continue to be a major concern

Increased technology investment in supply chains



What Does This Mean For Supply Chain Risk?

1. New operating environments and models with new risks

2. Increasing linkage between physical and cybersecurity risks

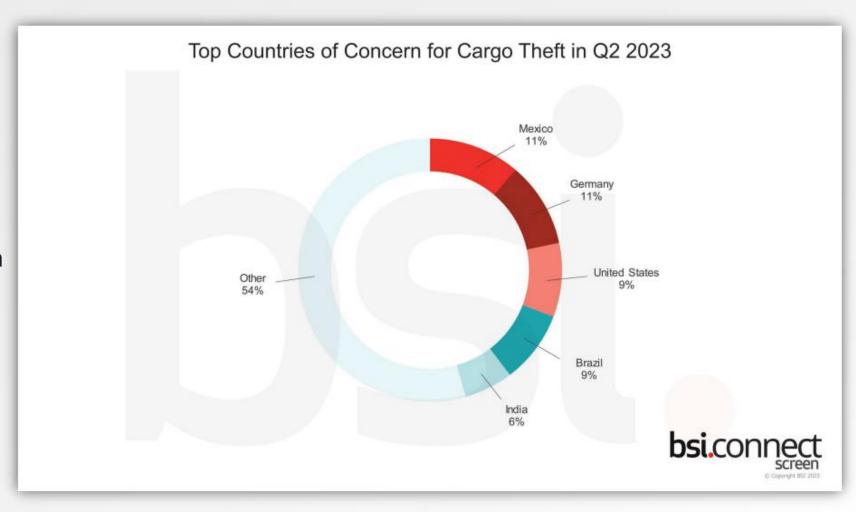
3. Technology can be both a friend and a foe for supply chain risk management



Supply Chain Risk Trends

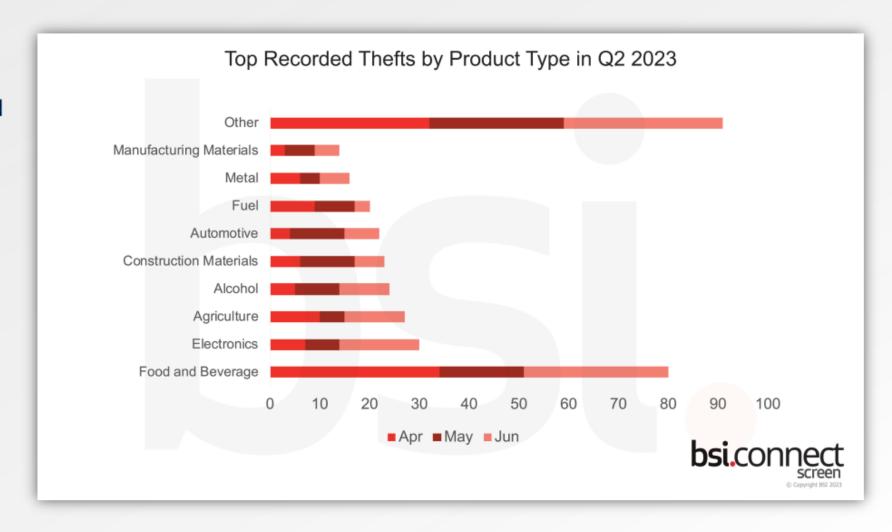


- Violent cargo theft common in Mexico and Brazil
- More sophisticated theft methods, like fictious pickups, are used in the United States
- Germany faces a large number of electronics thefts, resulting in large losses
- In India, insider participation contributes to a significant portion of thefts



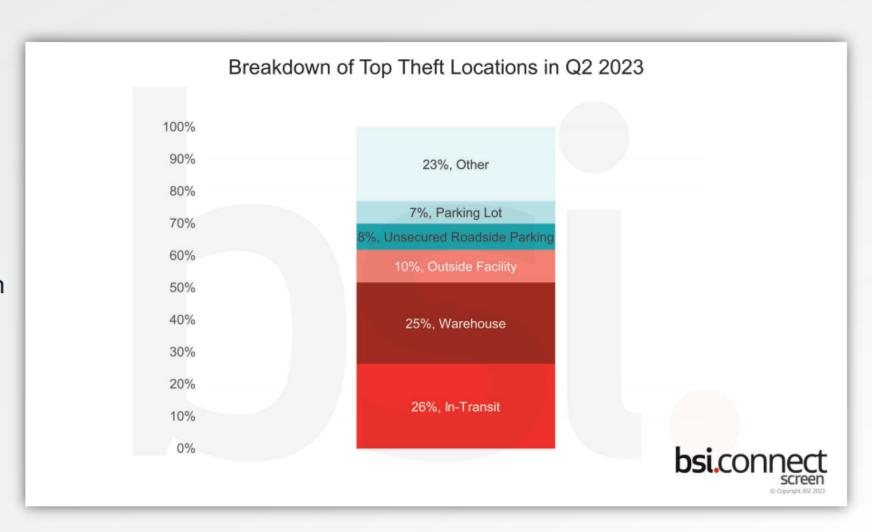


- Higher than usual food prices due to natural disasters and geopolitical events make food an attractive target for theft
- The metals in some construction materials are common components in electronics, incentivizing theft



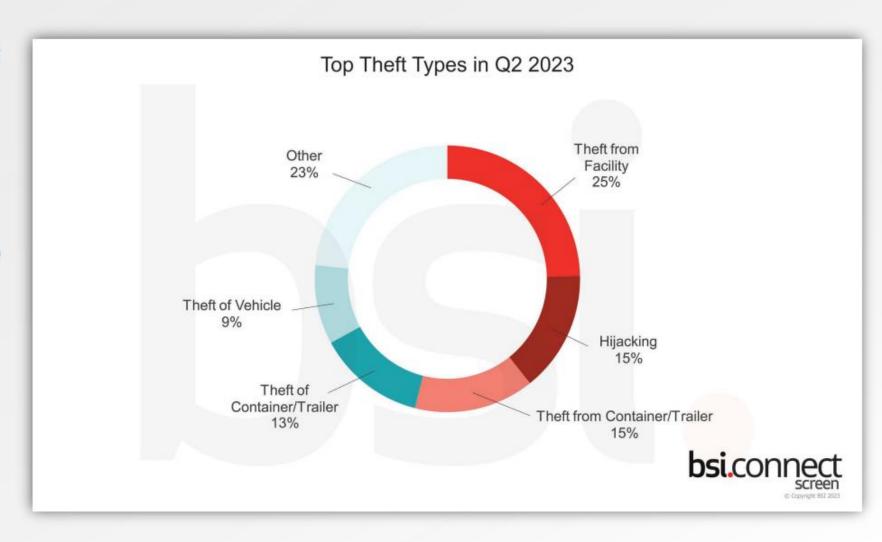


- To prevent in-transit thefts, consider mapping out routes in advance, using GPS tracking, and maintain a constant line of communication with transporters, especially 3PLs
- To prevent warehouse thefts, consider performing some form of security gap assessment





- Regardless of type, nearly 12 percent of thefts involved insider participation
- Maintain standard security measures, including background checks for employees who handle cargo





Europe Cargo Theft Overview for Q2 2023

- Warehouse represented the top location for theft H1 2023, a typical trend in Europe
- Unsafe parking areas continued to account for a significant portion of thefts
- These locations include parking lots, unsecured roadside parking, and some rest areas
- Route mapping to select for parking locations with stringent security standards can help avert cargo thefts
- Slight increase in hijackings between Q1 and Q2





Lack of Secure Parking Continues to Lead to Thefts in Europe





- In the Italy, unsecured locations, such as roadside parking areas and parking lots, accounted for almost a third of cargo thefts between 2021 and 2022
- In France, cargo theft most commonly impacts parked trucks and trailers outside warehouses and at unsecured parking lots
- These statistics highlight the ongoing problems related to a lack of secure parking in Europe



Hijackings in Europe are Infrequent but Can be Costly



- Hijackings accounted for only two percent of recorded theft types between 2021 and 2022 in Europe
- When hijackings do occur, they generally result in a significantly higher average loss value than other types of cargo thefts
- The top countries for hijackings in Europe include France, Italy, Germany, the United Kingdom, and Spain
- Thieves most commonly hijacked vehicles transporting Tobacco, Apparel, and Food and Beverage products



Driver Intimidation in the Netherlands

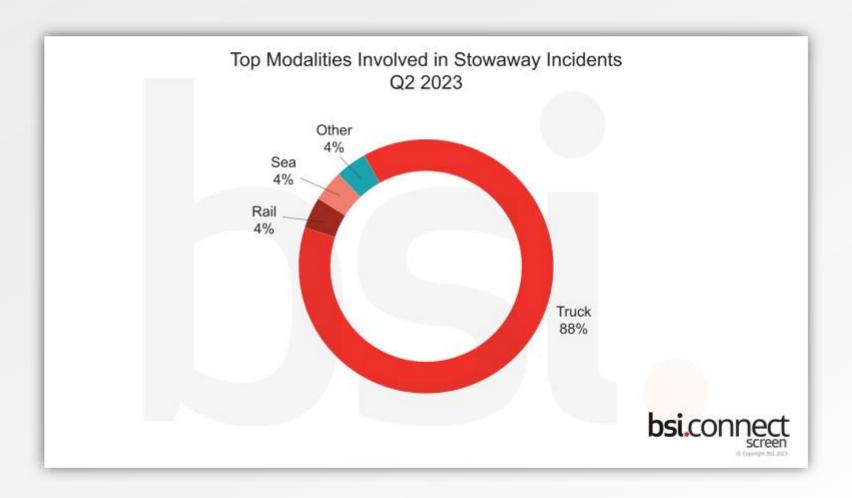
- A survey conducted among truck drivers in the Netherlands revealed that a significant percentage of respondents had faced coercion to transport illicit narcotics
- The Netherlands is one of the largest distribution points in the world for illegal drugs
- The Port of Rotterdam is a prominent location for illegal drug shipments, serving as one of the leading transit points for drug trafficking in Europe
- Officials also intercept consignments of cocaine and other drugs at the Ports of Vlissingen, Schiphol, Amsterdam, and IJmuiden, as well as at the Schiphol and Maastricht Airports





Global Stowaway Trends Q2 2023

- Top Countries for reported stowaway incidents in Q2 2023:
 - Romania
 - Bulgaria
 - Mexico
 - United States
 - Turkey
 - Germany
- BSI continues to track migrant stowaway incidents, particularly throughout the Americas and Europe, where organized criminal groups may be involved, including cartels throughout the Americas



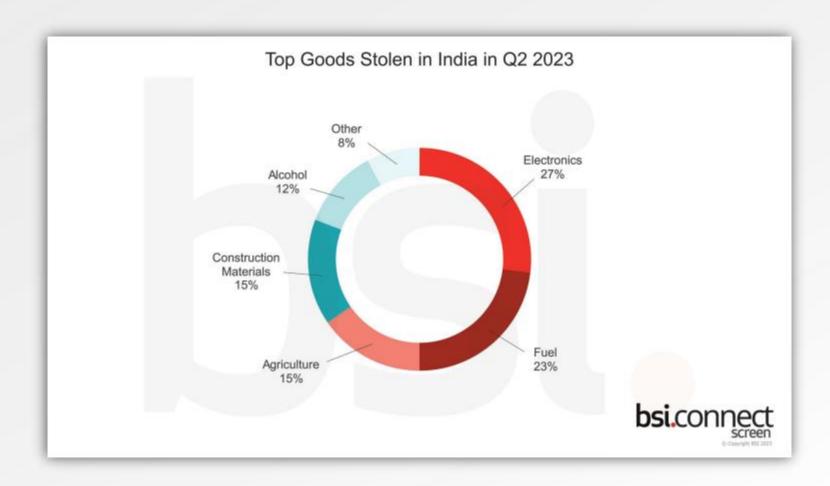


Country Focus: India



India Cargo Theft Trends

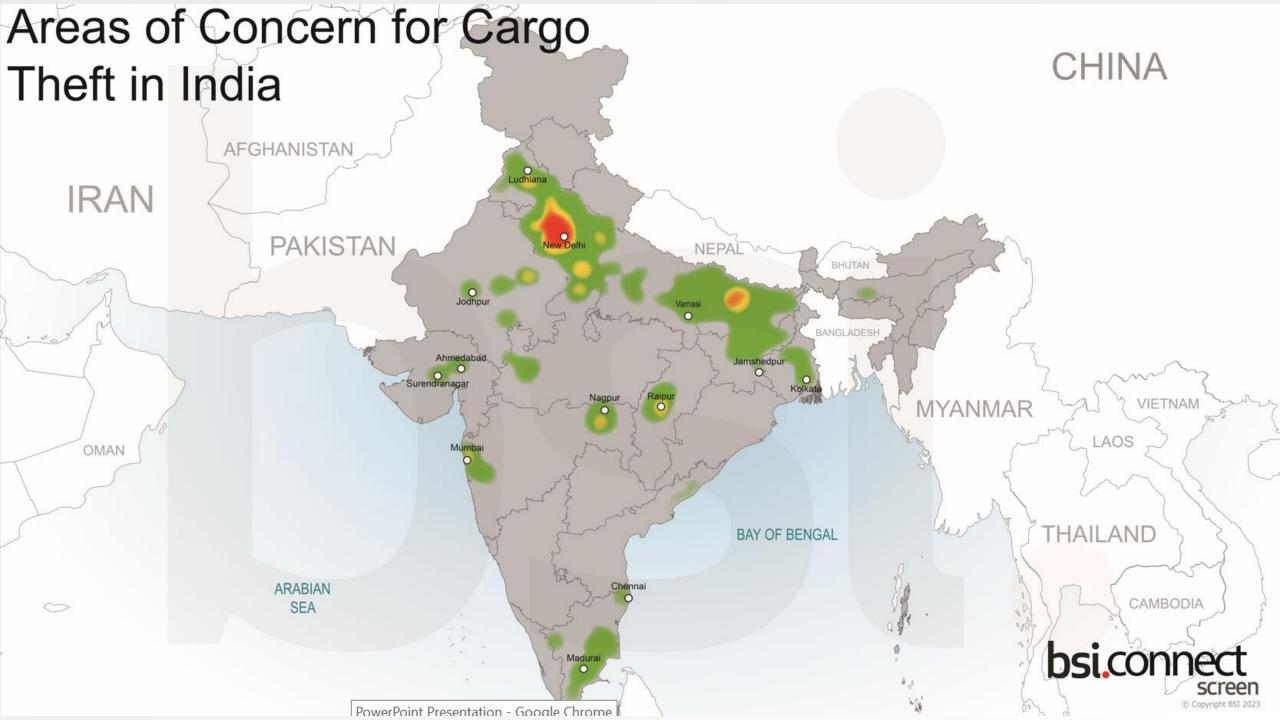
- Cargo theft concentrates in:
 Delhi, Uttar Pradesh,
 Bihar, Haryana,
 Rajasthan, and Madhya
 Pradesh
- Insider participation contributes significantly to cargo theft, particularly electronics
- Thieves are increasingly targeting electronics





Notable Incidents and Tactics in India in Q2 2023

- In June, police in Delhi, India uncovered a ring of five thieves targeting cell phone shipments. Some
 of the thieves worked as drivers for transportation companies while others befriended drivers to
 obtain shipment and route information. The thefts involved breaking into and replacing the seals on the
 trucks to hide the thefts, which occurred as the drivers moved goods from factories to logistics centers.
 Police recovered a total of 105 phones.
- In May, a driver stole a truck in Nagpur, Maharashtra State with a consignment of 685 laptops, monitors, and accessories. The total value of stolen goods amounted to \$736,000 USD. When the truck failed to reach its destination of Delhi, police used GPS to track its location and recover the cargo.



Country Focus: Vietnam



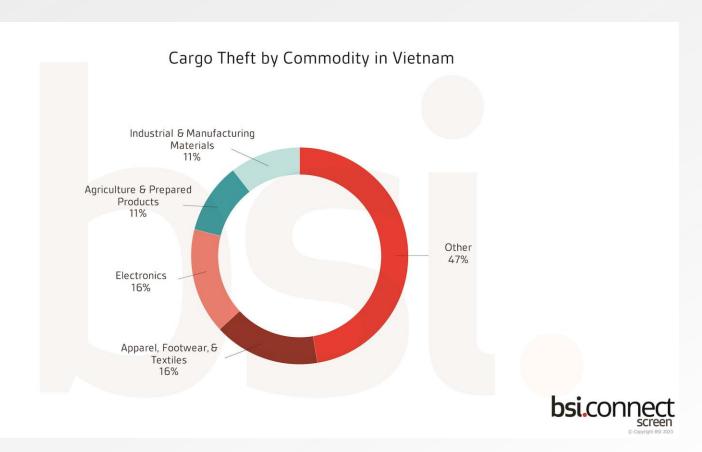
Vietnam Cargo Theft Overview

 Pilferage and partial load theft are the most common types of theft

- Incidents concentrated near Ho Chi Minh City and the Tan Thuan Export Processing Zone
- Sophisticated tactics, such as posing as drivers and falsifying records, are often used

 Significant amount of insider participation





Country Focus: Malaysia



Malaysia Cargo Theft Overview

• Top commodities targeted include electronics, metals, rubber, and consumer goods

- Hijackings have been known to occur near Kuala Lumpur and states of Selangor, Johor, and Sabah
- In particular, route between Kuala Lumpur and the port of Klang in Selangor
- Electronics shipments leaving FTZs are also targeted

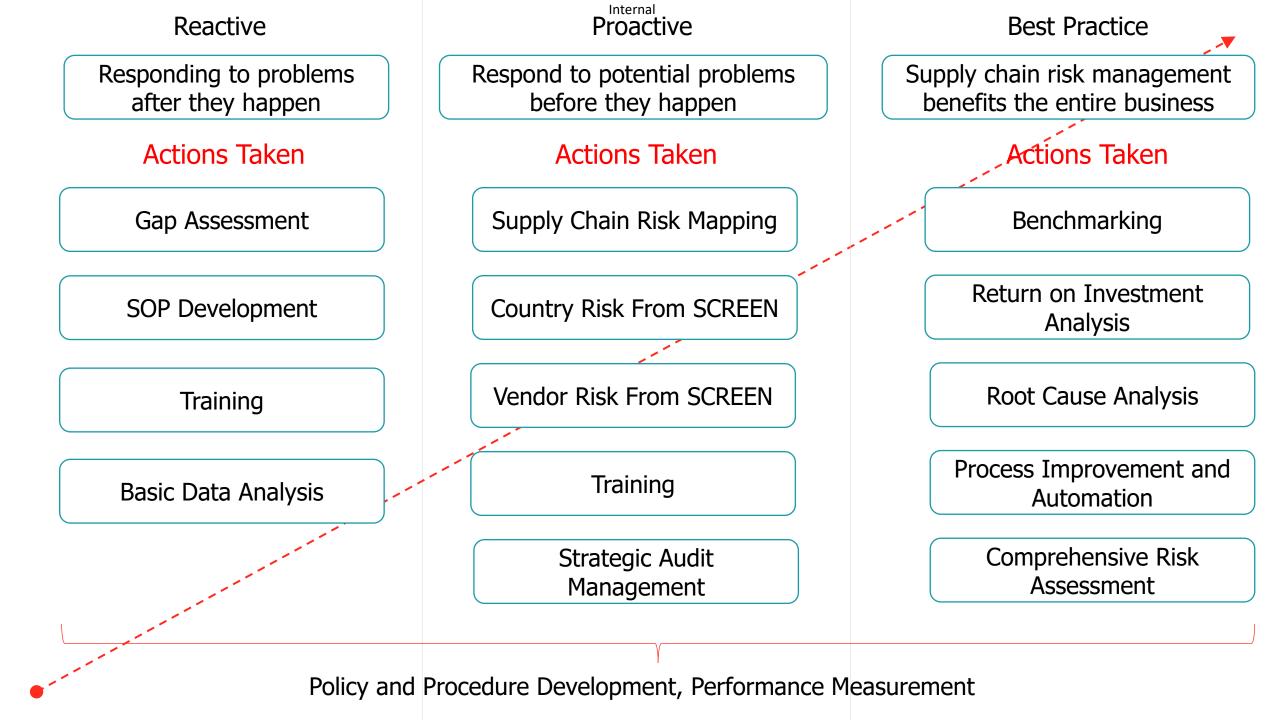




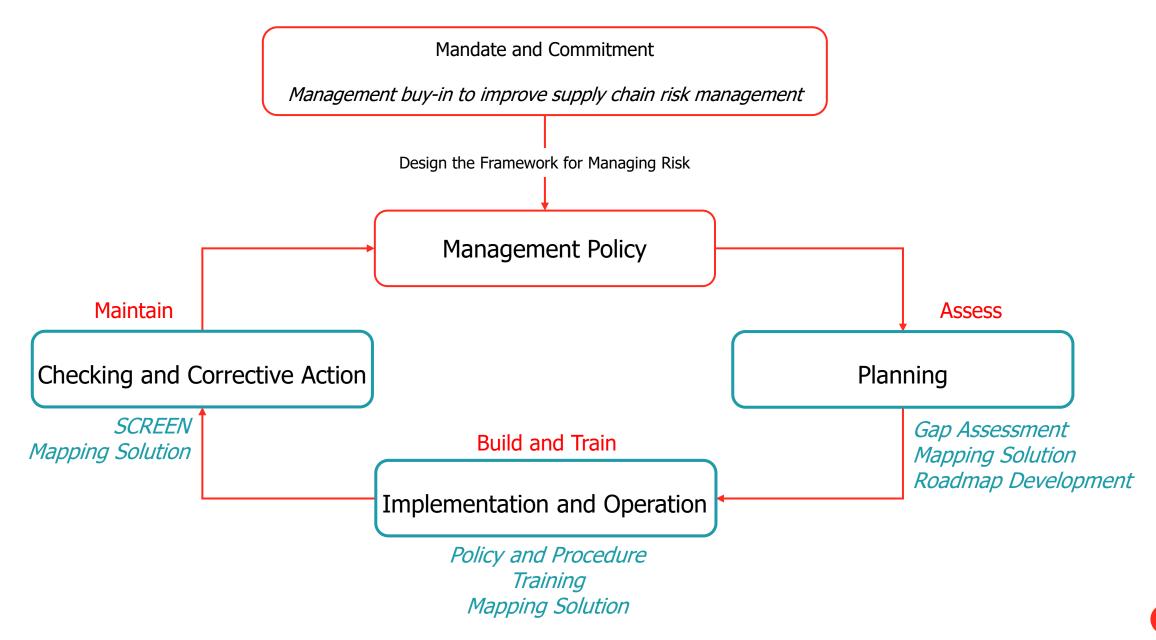
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Managing Global Supply Chain Risk

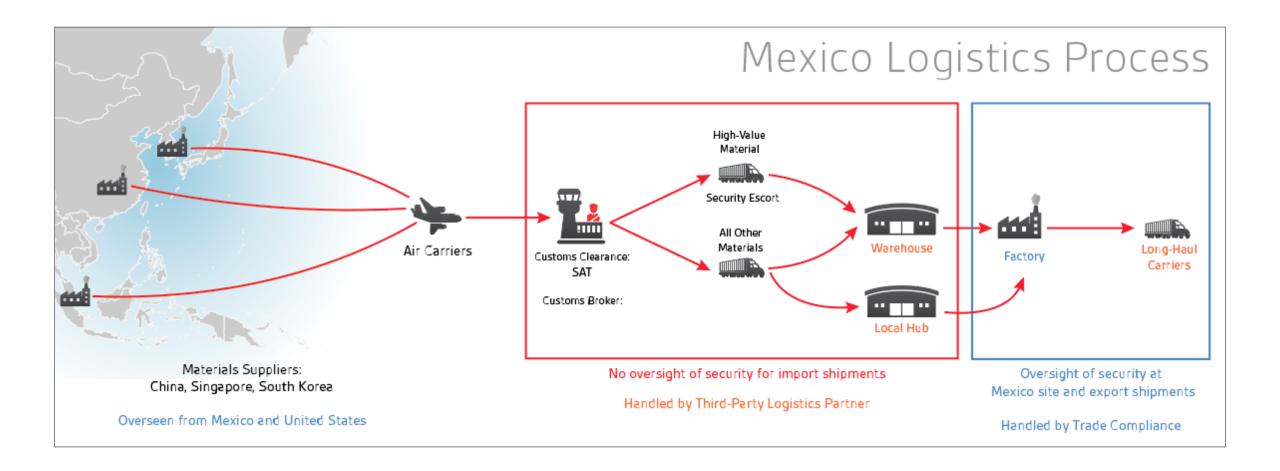




Management Systems Framework

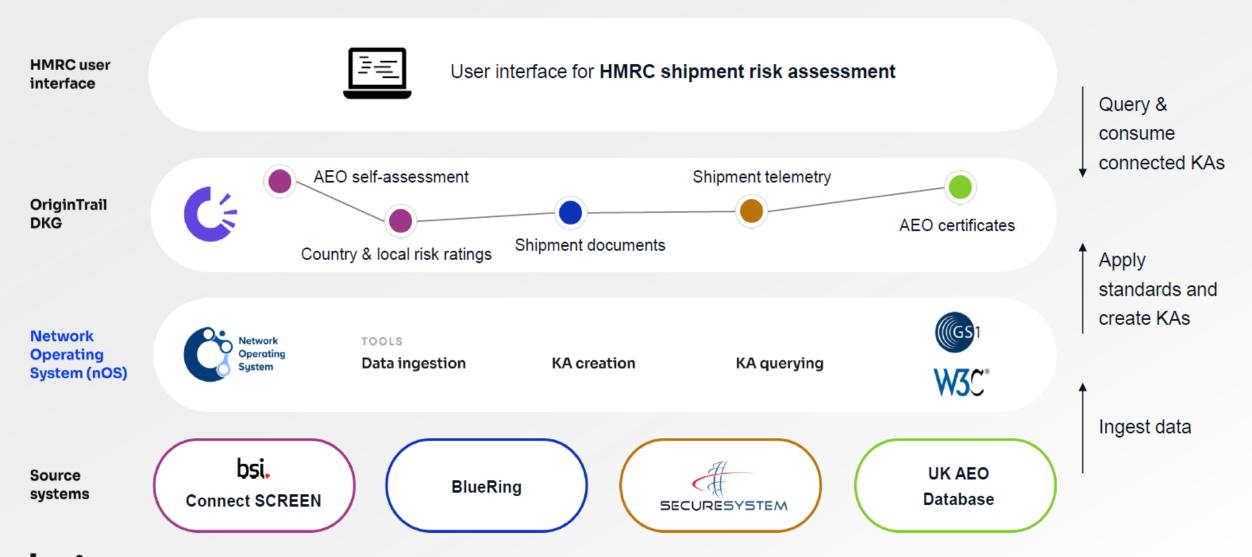


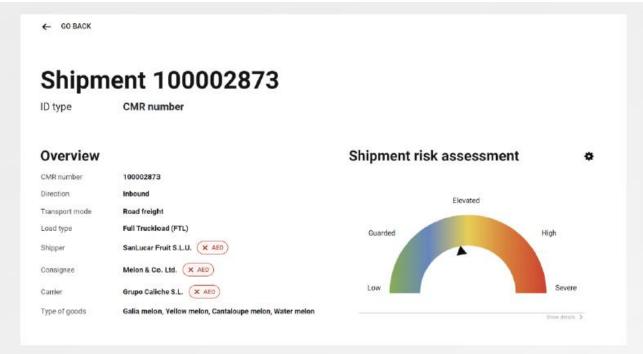
Mapping the Logistics Process

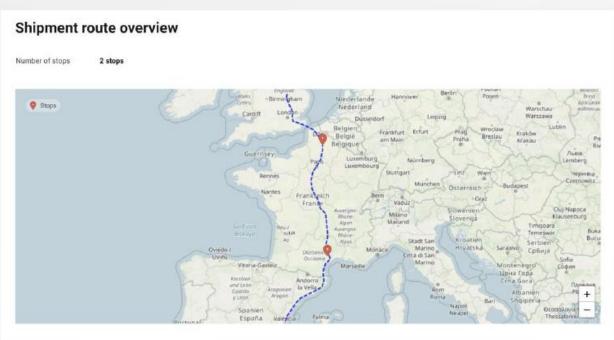


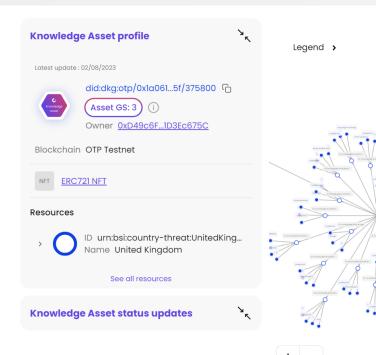


Creating interoperable Knowledge Assets from shipment and contextual data









Mapping supply chain assets to create:

- Real-time predictive analytics
- Deeper analysis of data
- Proactive data analysis
- Improving supply chain efficiency and risk management



